${\bf Appendix} \ L-{\bf Implementation} \ Structure \ Membership \ Lists \\ {\bf Outcomes} \ {\bf Improvement} \ Steering \ Committee$

Last Name	First Name	Agency/Role
Mohamed	Rena	SSA/Director of Outcomes Improvement
Jones Gaston	Rebecca	SSA/Executive Director
Stocksdale	Brandi	SSA/Deputy Executive Director Programs
Ayer	David	SSA/Deputy Executive Director Operations
Thomas	Tennille	SSA/Chief of Staff
Marini	Debbie	SSA/Director Placement and Permanency
Adams	Dorinda	SSA/ Director Adult Services
Giles	Charlotte	SSA/Director Title IV-E Eligibility
Parks-Bourn	Kim	SSA/ Practice Innovations Manager
Cooke	Stephanie	SSA/Director CPS and Family Preservation
Edwards	April	SSA/Placement and Permanency
Laskey	Hilary	SSA/ Research and Evaluation Manager
Conway	Denise	SSA/CQI Manager
McLendon	Audrey	SSA/Executive Planner
Verleysen	Pierre	SSA/Data Management Specialist
Gentemann	Charles	SSA/ICPC, ICAMA Supervisor
Harburger	Deborah	UMB SSW
Fernandez	Tristan	SSA/Policy Manager
Watrous	Jessie	UMB SSW/EBP Director
Lee	Bethany	UMB SSW/Evaluator Families Blossom
Thomas	Krista	Chapin Hall/Policy Fellow
Small	Larry	Chapin Hall/Policy Fellow
Lynch	Miranda	Chapin Hall/Policy Fellow
Cunningham	Theresa	AD Baltimore Co DSS
Coppage	Susan	Director Queen Anne's Co DSS
Sanders	Tanisha	AD Charles Co DSS
Piercy	Mike	Director Washington Co DSS
Demidenko	Michael	AD Howard County DSS
Archuleta	Pattie	MD Coalition of Families
Leonard	DaVaki	MD Coalition of Families

Placement and Permanency Implementation Team

Last Name	First Name	Organization
Marini	Debbie	DHS/SSA, Placement & Permanency, Director
Edwards	April	DHS/SSA, Placement & Permanency, Manager
Reshard	Serena	DHS/SSA, Placement & Permanency, Older Youth Manager
Small	Larry	Chapin Hall
Thompson	Damon	Building Families For Children (TFC, Therapeutic
Laskey	Hilary	and Community Based provider) DHS/SSA, Research and Evaluation
Jumbelick	Jeannette	· · · · · · · · · · · · · · · · · · ·
		DHS, Foster Parent Ombudsmen
Nyugen	Loney	DHS, Foster Youth Ombudsmen
Berger	Richard	DHS, Office Of Licensing and Monitoring
Mason	Richard	DHS/SSA, Contracts and Monitoring
Stewart	Sandra	Baltimore County LDSS
Artis	Janet	Baltimore City LDSS
Gary	Hope	Court Improvement Project
Hill	Brandi	Court Improvement Project
Derpinghaus	Peter	Prince George's County LDSS
Macer	Sam	MD Resource Parent Association
Harburger	Deborah	UMD – Institute For Innovation & Implementation
McGlothin-Renault	Jennifer	Arrow (TFC, Diagnostic and Group Home provider), MARFY Representative
Basler	Rob	Arrow (TFC, Diagnostic and Group Home provider)
Gould-Kabler (TA)	Carrie	UMD, Institute For Innovation & Implementation
Lewis	Sarah	Montgomery County LDSS
Conway	Denise	DHS/SSA, CQI
Downing	Don	DHS/SSA, Workforce Development
Wilson	Tony	Woodbourne (RTC, Diagnostic and TFC provider)
Stewart	Sandra	Baltimore County LDSS
C Giles	Charlotte	DHS/SSA, Title IV-E Eligibility
Farmer	Clezel	DHS/SSA, Title IV-E Eligibility
Arnold (Ta)	Michelle	Chapin Hall
Archuletta	Pattie	Maryland Coalition for Families
Peterson	Cynthia	Maryland Coalition for Families
Johnson	Eric	University of Maryland, Child Welfare Academy
Teetermon	Laura	University of Maryland, Child Welfare Academy
Shaw	Terry	University of Maryland, Institute for Innovation & Implementation, Ruth Young Center
Duffort	Naomi	DHS/SSA, Adult Services (Project Hope)
Perez	Chloe	Hearts and Homes (TFC, Mother-Baby, Group Home provider)

Service Array Implementation Team

Last	First	Organization
Peterson	Keisha	DHS/SSA, Wellbeing Manager
Faulkner	Anne	Baltimore County DSS
Jones	Caroline	MDH-Behavioral Health
Key	Cassandra	SSA- Outcomes and Improvement
Nelson	Claudia	Somerset DSS
Mullings	Corine	SSA- In-Home Policy Analyst
Conway	Denise	SSA- CQI
Downing	Don	SSA workforce Development
Kilcullen	Ed	Maryland CASA
Dewey	Heather	Behavioral Health System Baltimore,
Hornum	Helene	SSA-Placement and Permanency
Lynne	Jeffrey	SSA-Support
Lowther	Jennifer	Institute for Innovation UMB SSW-TA support
Watrous	Jessie	Institute for Innovation UMB SSW
Farrell	Jill	Institute for Innovation UMB SSW
Crane	Kelly	Chapin Hall
Parks Bourn	Kim	SSA-Outcomes and Improvement
Silk	Kira	Maryland CASA Association
Mueller	Laura	WIN Family Services
Tillman	Maria	SSA- Evaluation and Research
Lardner	Mark	Chapin Hall
Harris	Melisha	Baltimore City DSS-Adult Services
Stiehi	Michael	Chapin Hall
Lynch	Miranda	Chapin Hall -TA support

Integrated Practice Implementation Team

Last	First	Organization
Mohamed	Rena	DHS/SSA, Outcomes Improvement, Director
Jumbelick	Jeanette	DHS/SSA, Placement and Permanency
Laskey	Hilary	DHS/SSA /Research and Evaluation Manager
Conway	Denise	DHS/SSA /CQI
McLendon	Audrey	DHS/SSA /Executive Planner
Keller	Vicky	Carroll County DSS
Watrous	Jessie	UMD – Institute For Innovation & Implementation
Miller	Amanda	UMD – Institute For Innovation & Implementation
Mallon	Neil	UMD – Institute For Innovation & Implementation
Small	Larry	Chapin Hall
Lardner	Mark	Chapin Hall
Mueller	Laura	WIN Family Services
Walsh	Debbie	Calvert County DSS
Baldwin	Roberta	Worcester County DSS
Brylske	Paul	Kennedy Krieger
Le	Cindy	Baltimore County DSS
Ahn	Haksoon	UMB-SSW
Rosen	Jennifer	Foster Parent Ombudsman
Colmore	Valarie	DHS/SSA – Adult Services
Kelman	Jennifer	UMB/Child Welfare Academy
O' Brien	Jennifer	Chapin Hall
Coleman	Lauren	UMD – Institute For Innovation & Implementation
Williams	Syreeta	DHS/SSA – Kinship Navigation
Blum	Ari	UMD – Institute For Innovation & Implementation
Patton	Christel	Harford County DSS, Adult Services
Remington	Claudia	SCAAN
DeLisle	Danielle	UMB-SSW
Robb	Heather	Carroll County DSS
Neff	Jennifer	St. Mary's County DSS
Caceres	Kristy	UMB - SSW
Bishop-Joe	Leslie	Child Welfare Academy
Richard	Lorrie	Allegheny DSS
White	Rachel	ACY
Macer	Sam	Maryland Foster Parent Association
Loysen	Susan	Baltimore County DSS
La'sota-Brown	Valerie	Baltimore County DSS
Potter	Jessica	DHS/SSA, Workforce Development
Jin	Wana	UMD – Institute For Innovation & Imp

Protective Services and Family Preservation Implementation Team

Last	First	Organization
Cooke	Stephanie	DHS/SSA, Family Preservation
Mullings	Corine	DHS/SSA, Alternative Response
Crane	Kelly	Chapin Hall
Thomas	Krista	Chapin Hall
Kim	Kiljoong	Chapin Hall
Coleman	Lauren	UMD – Institute For Innovation & Implementation
Mallon	Neil	UMD – Institute For Innovation & Implementation
Welker	Leanda	LDSS
Smott	Shemerrian	DHS/SSA, Adult Services
Conway	Denise	DHS/SSA, CQI
Williams	Syreeta	DHS/SSA, Kinship Navigation
Barnes	Sandra	DHS, AAG
Bloodsworth	Sean	LDSS, Baltimore City
Bewick	Kelly	LDSS, Charles County
Carr	Brenda	LDSS, Calvert County
Parker	Stacie	LDSS Anne Arundel County
Leath	Lynette	LDSS Prince Georges County
Millette	Corrine	LDSS, Montgomery County
Bartnett	Netricia	LDSS Baltimore City
Maconachy	Rachael	LDSS Anne Arundel County
Taylor	Jill	LDSS Caroline County
Brewester	David	LDSS Frederick County
Bishop-Joe	Leslie	UMB, Child Welfare Academy
McGinnis	John	MD State Department of Education
Remington	Claudia	SCAAN
Wheeler	Denise E.	Citizen Review Board for Children
Wheeler	Jessica	GOCCP
Hill	Troy	DHS, Legal Services
Thompson	Simone	JHMI
Rosenberg	Adam	BCAC

SSA Advisory Board

Last Name	First Name	Agency
Adams	Dorinda	DHS SSA
Archuletta	Pattie	Maryland Coalition of Families
Ayer	David	DHS/SSA
Chipungo	Stafford	DHS Budget and Finance
Colston	Keith	GOCI
Cooke	Stephanie	DHS/SSA
DiLorezo		
	Paul	Casey Family Programs
DeWitt	Rick	Garrett County DSS
dosReis	Susan	UMB School of Pharmacy
Eby	Arnie	Maryland Resource Parent Association
Edwards-Roach	Candy	Governor's Office for Children
Ellison	Carolyn	DBM
Flanagin	Pat	Department of Juvenile Services
Gary	Норе	Foster Care Court Improvement Project
Geddes	Ann	Maryland Coalition of Families
Hackbarth	Jon	RTC Coalition
Hartman	Lisa	Dorchester County DSS
Jones Gaston	Rebecca	DHR/SSA
Gehring	Jane	Baltimore County DSS
Keegan	Kevin	PAC
Key	Casandra	DHS/SSA
Kilcullen	Ed	MD CASA
Lane	Wendy	Pediatrician/SCAAN Chair
Lee	Bethany	UMD SSW - Families Blossom Evaluation Team
Sam	Sam	Maryland Resource Parent Association
Marini	Debbie	DHS SSA
Mbah	Vivian	DHS Budget and Finance
McCarter	Donna	Treatment Foster Care
McGinnis	John	MSDE
McGlothin-Renault	Jennifer	Arrow/MARFY
Mohamed	Rena	DHS/SSA
Mueller	Laura	MD Family Focused Treatment Association
Neil-Edwards	Neil-Edwards Shelly	Kent County DSS
Perez	Chloe	Group Home Coalition
Peterson	Keisha	DHS/SSA
Jane	Plapinger	MD Coalition of Families
Claudia	Remmington	SCCAN
Jennifer	Rosen	DHS
Terry	Shaw	Ruth Young Center at University of Maryland School of Social Work
Small	Larry	Chapin Hall at the University of Chicago
Stocksdale	Brandi	Baltimore City DSS
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Last Name	First Name	Agency
Vanita	Taylor	Office of the Public Defender
Watrous	Jessie	The Institute at University of Maryland School of Social Work
Wheeler	Denise	Citizen Review Board for Children
Wheeler	Jessica	GCCOP
White	Rachel	Advocates for Children and Youth
Wolf	Therese	Charles County DSS
Williams	Margaret	Maryland Family Network
Zabel	Michelle	The Institute at University of Maryland School of Social Work