

# Performance on SSA Headline Indicators

## Maryland

Showing performance through the end of **SFY 2021, Q3**

(based on the CHESIE 4/15/2021 extract)

Version: May 13, 2021

For more information about each indicator refer to the Data Dictionary available at <https://drive.google.com/open?id=1aWUspHzMqVKD5wWJ178qTbcFAACZ6ZKIZCa05XtY9CM> .

The Dictionary describes in detail how each indicator is defined, the children it includes, and other important notes.

Note: In small counties or for indicators in which the outcome is rare, a change in one or two children can create a large change in performance, and a large percent change, from one period to the next. In these cases, such a large change may not be cause for alarm. See the data table (last page) for the actual number of children that were included in the calculation.

If performance is not shown for a given period or indicator, it means there were no children eligible for the indicator and therefore no performance to report.

For questions about these dashboards or for suggestions to improve them, please contact Hilary Laskey at [hilary.laskey@maryland.gov](mailto:hilary.laskey@maryland.gov) or 410-767-7788.

# About the Headline Indicators

SSA uses a variety of performance metrics to monitor the safety, permanency, and well-being of children and families who come to the attention of SSA. Among these metrics are the **Headline Indicators**, a set of 18 indicators that cover a wide range of possible outcomes and experiences. The indicators are grouped under three headlines:

- **Safety:** Children, youth, families, and adults are safe and free from maltreatment;
- **Permanency:** Children, youth, and adults live in safe, supportive, and stable families where they can grow and thrive;
- **Well-Being:** Children, youth, families, and adults are healthy, resilient, and have stable and lasting connections.

The 18 indicators measure various aspects of safety (5), permanency (7), and well-being (6)\*. All indicators are measured using administrative data from Maryland's CCWIS system.

Every quarter SSA updates performance on each indicator and produces dashboards that show performance over time and for the most recent quarter, for the state and for each jurisdiction. Several indicators have targets set by SSA and are modeled after the statewide data indicators used in Round 3 of the Child and Families Services Reviews (CFSR).

\* Additional well-being indicators based on data from the Child and Adolescent Needs and Strengths (CANS) tool are under development.

# Impact of CJAMS on Data

The Headline Dashboard is now using all data from CJAMS. However, data for several indicators are still being verified and are therefore missing from this dashboard version.

As soon as additional data are verified, we will issue an updated dashboard.



Children, youth, families, and adults are safe and free from maltreatment

	Performance for the most recent 12-month period			12-month periods starting every 4 months		Recent % Change <small>(most recent year vs. 1 year ago)</small>	Long % Change <small>(most recent year vs. earliest year)</small>	
	Performance Target	Numerator	Denominator	Jul '17 - Jun '18	Oct '17 - Sep '18			
<b>Children without maltreatment recurrence</b> Among children who were victims during the 12-mo period, what % did <u>not</u> have another maltx after 14 days and within 12 mos from the previous finding?	96% ▲ 91%	7,096	7,374	93%	93%	96%	3%	3%
<b>Children without maltx after Alt. Response (AR)</b> Among children with at least one AR case that closed during the 12-mo period, what % did <u>not</u> have maltx within 12 mos from AR case start?	97% ▲ 95%	11,313	11,637	90%	95%	97%	2%	8%
<b>Children without maltx after Family Pres. (FP)</b> Among children with at least one FP case (consolidate or IFPS) that closed during the 12-mo period, what % did <u>not</u> have maltx within 12 mos from FP case close?	No data available due to CJAMS migration issues.							
<b>Children without maltx after Assessment</b> Among children with at least one SFC-I * case that closed during the 12-mo period, what % did <u>not</u> have maltx within 12 mos from assessment case close?	No data available due to CJAMS migration issues.							
<b>Victimizations in care per 100,000 days</b> How many victimizations occurred for every 100,000 days that children were in care during the 12-month period?	10.1 ▼ 8.5	137	1,354,897	14.8	15.7	10.1	-36%	-32%

Victimization = a report that was Indicated or Unsub.  
 SFC-I = Services to Families w/children

▲ A higher value is more desirable  
 ▼ A lower value is more desirable

MD  
 Target

Performance is going in the wrong direction



## Children, youth, and adults live in safe, supportive, and stable families where they can grow and thrive

	Performance for the most recent 12-month period			12-month periods starting every 4 months				Recent % Change (most recent year vs. 1 year ago)	Long % Change (most recent year vs. earliest year)
	Performance Target	Numerator	Denominator	Jul '17 - Jun '18	Oct '17 - Sep '18	Jan '18 - Dec '18	Apr '18 - Mar '19		
<b>Entry rate per 1,000 children</b> Among children in the general population, # of entries per 1,000 children?	 1.1 1.5	1,460	1,334,687	1.5	1.5	1.1	-27%	-27%	
<b>Permanency in 12 mos (entries)</b> Among children who entered during the 12-mo period, what % exited to permanency within 12 mos of entering?	 30 % 41 %	561	1,848	35 %	33 %	30 %	-9%	-14%	
<b>Permanency in 12 mos (12-23 mos)</b> Among children in care on the first day of the 12-mo period, who had been in care for 12-23 mos, what % exited to permanency within 12 mos of the first day?	 23 % 44 %	258	1,137	34 %	29 %	23 %	-21%	-32%	
<b>Permanency in 12 mos (24 mos +)</b> Among children in care on the first day of the 12-mo period, who had been in care for 24+ mos, what % exited to permanency within 12 mos of the first day?	 14 % 30 %	271	1,938	16 %	15 %	14 %	-7%	-13%	
<b>Re-entry from reunification</b> Among children who exited to reunification during the 12-mo period, what % re-entered within 12 mos of exiting?	 12 % 12 %	118	960	19 %	15 %	12 %	-20%	-37%	
<b>Re-entry from guardianship</b> Among children who exited to guardianship during the 12-mo period, what % re-entered within 12 mos of exiting?	 2 % 5 %	8	420	6 %	5 %	2 %	-60%	-67%	
<b>Re-entry from adoption</b> Among children who exited to adoption during the 12-mo period, what % re-entered within 12 mos of exiting?	 .00 % .25 %	0	180	.42 %	.00 %	.00 %	0%	-100%	

▲ A higher value is more desirable  
▼ A lower value is more desirable

■ MD  
■ Target

■ Performance is going in the wrong direction



Children, youth, families, and adults are healthy, resilient, and have stable and lasting connections

Performance for the most recent 12-month period

✓ = currently meeting target

12-month periods starting every 4 months

Recent % Change

Long % Change

Performance Target Numerator Denominator

Apr '18 - Mar '19  
Jul '18 - Jun '19  
Oct '18 - Sep '19  
Jan '19 - Dec '19  
Apr '19 - Mar '20  
Jul '19 - Jun '20  
Oct '19 - Sep '20  
Jan '20 - Dec '20  
Apr '20 - Mar '21

(most recent year vs. 1 year ago)

(most recent year vs. earliest year)

**Placement stability (moves per 1,000 days)**

How many moves occurred for every 1,000 days that children (who entered during the year) were in care?



1,346 219,243



-3%

4%

**Initial health assessment w/in 5 days of entry**

Among children who entered during the 12-mo period, what % had an initial w/in 5 weekdays of entering?

**Comp. health assessment w/in 60 days of entry**

Among children who entered during the 12-mo period, what % had a comprehensive w/in 60 days of entering?

**Annual health assessment within 1 yr**

Among children in care for at least 1 year, what % had an annual health assessment w/in 1 year?

**Dental assessment within 1 year**

Among children in care for at least 1 year, what % had a dental assessment w/in 1 year?

**Enrolled in school w/in 5 days of entry**

Among school-aged children who entered during the 12-mo period during an active school session, what % were enrolled w/in 5 days of entering?

No data available due to CJAMS migration issues.

▲ A higher value is more desirable  
▼ A lower value is more desirable

■ MD  
■ Target

■ Performance is going in the wrong direction

# Safety by jurisdiction | most recent 12-month period available

% without another maltx after 14 days and within 12 mos from previous finding (maltx recurrence)

among children who were victims (indicated or unsubstantiated) during the 12-mo period (the denominator)

(Apr '19 - Mar '20)

% without maltx within 12 months from alternative response (AR)

among children with at least one AR case that closed during the 12-mo period (the denominator)

(Apr '19 - Mar '20)

% without maltx within 12 months from family pres services

among children with at least one FP case (Consolidated or IFPS) that closed during the 12-mo period (the denominator)

(Apr '18 - Mar '19)

Target :	91 %	Perf.	Numerator	Denominator	Target :	95 %	Perf.	Numerator	Denominator	Target :	93 %	Perf.	Numerator	Denominator
Calvert		100 %	93	93	Somerset		100 %	151	151					
Kent		100 %	24	24	Calvert		99 %	258	260					
Queen A.		100 %	26	26	Howard		99 %	319	323					
St. Marys		100 %	117	117	Anne A.		98 %	611	622					
Worcester		99 %	88	89	B. City		98 %	1,689	1,723					
Anne A.		98 %	392	398	Carroll		98 %	344	351					
Caroline		98 %	53	54	Charles		98 %	363	369					
Charles		98 %	133	136	Kent		98 %	41	42					
Howard		98 %	173	176	Montgomery		98 %	1,200	1,229					
Prince G.		98 %	1,168	1,194	Prince G.		98 %	1,475	1,500					
Garrett		97 %	116	119	Queen A.		98 %	41	42					
Montgomery		97 %	929	954	Washington		98 %	211	215					
Talbot		97 %	31	32	Allegany		97 %	189	194					
Washington		97 %	136	140	Caroline		97 %	63	65					
Wicomico		97 %	175	180	Frederick		97 %	501	517					
B. City		96 %	1,352	1,403	● MD ●		97 %	11,313	11,637					
● MD ●		96 %	7,096	7,374	Talbot		97 %	65	67					
Allegany		95 %	123	129	Worcester		97 %	215	221					
Frederick		95 %	200	210	B. County		96 %	1,520	1,586					
Harford		95 %	461	487	Garrett		96 %	128	134					
B. County		93 %	857	919	Harford		96 %	645	674					
Carroll		93 %	94	101	Wicomico		96 %	427	446					
Cecil		92 %	270	295	Dorchester		95 %	154	162					
Dorchester		88 %	63	72	St. Marys		95 %	308	325					
Somerset		85 %	22	26	Cecil		94 %	395	419					

No data available due to CJAMS migration issues.

■ Performance is not meeting the target

# Safety by jurisdiction | most recent 12-month period available

% without maltx (and were not served in family pres) within 12 months from assessment

among children with at least one Services to Families w/Children (SFC-I) case that closed during the 12-mo period (the denominator)

(Apr '18 - Mar '19)

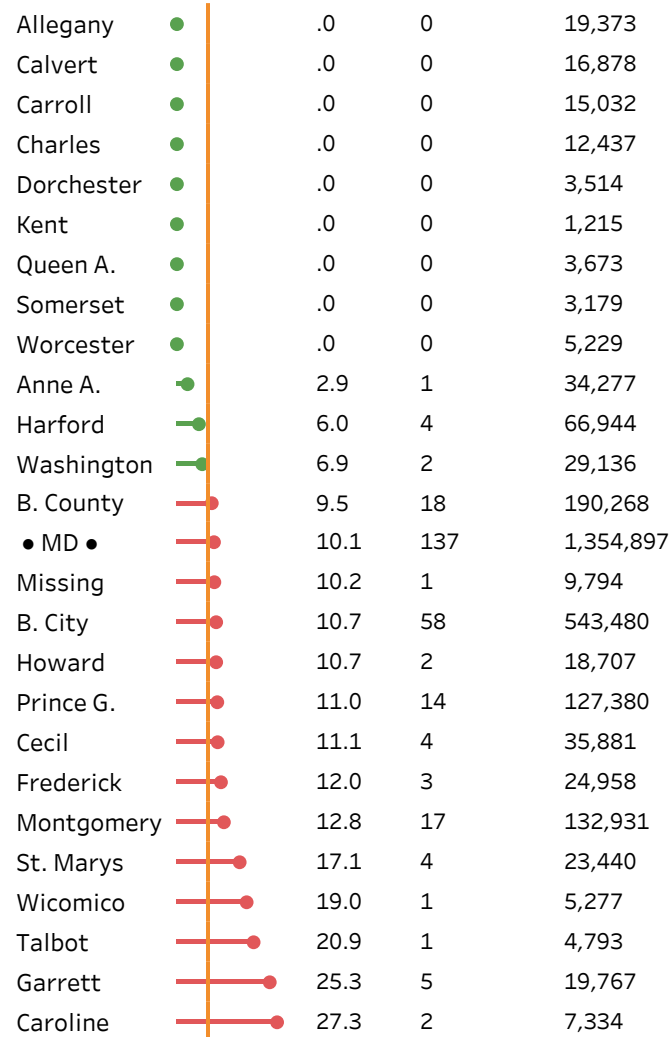
# of victimizations per 100,000 days in care (maltx in care)

among all days children were in care during the 12-mo period (the denominator)

(Apr '20 - Mar '21)

Target : 97 % Perf. Numerator Denominator Target : 8.5 Perf. Numerator Denominator

No data available due to CJAMS migration issues.



■ Performance is not meeting the target



# Permanency by jurisdiction | most recent 12-month period available

# entering per 1,000 children (entry rate)

among children in the general population (the denominator)

(Apr '20 - Mar '21)

Target :	1.5	Perf.	Numerator	Denominator
Anne A.	●	0.3	44	128,917
Calvert	●	0.3	7	21,310
Charles	●	0.3	10	38,861
Queen A.	●	0.3	3	10,762
Howard	●	0.4	31	78,888
Montgomery	●	0.4	108	242,367
Wicomico	●	0.4	8	22,710
Carroll	●	0.5	19	36,360
Prince G.	●	0.5	96	201,314
Frederick	●	0.6	35	59,990
Kent	●	0.7	2	2,999
Washington	●	0.7	24	32,766
St. Marys	●	0.9	25	27,082
● MD ●	●	1.1	1,460	1,334,687
B. County	●	1.2	209	178,882
Caroline	●	1.4	11	7,875
Harford	●	1.4	77	56,605
Talbot	●	1.5	10	6,767
Cecil	●	1.6	36	23,106
Somerset	●	1.8	8	4,332
Worcester	●	1.9	17	8,900
Dorchester	●	2.1	14	6,710
Garrett	●	3.8	20	5,329
Allegany	●	4.1	50	12,155
B. City	●	4.6	548	119,700

■ Performance is not meeting the target

# Permanency by jurisdiction | most recent 12-month period available

% exiting to permanency within 12 mos (entries)

among children who entered during the 12-mo period (the denominator)

(Apr '19 - Mar '20)

Target :	41 %	Perf.	Numerator	Denominator
Somerset		67 %	6	9
Worcester		50 %	4	8
Carroll		42 %	13	31
Howard		42 %	8	19
B. City		37 %	267	723
Harford		36 %	36	101
Allegany		33 %	13	39
B. County		30 %	87	286
● MD ●		30 %	561	1,848
Anne A.		29 %	16	55
Prince G.		29 %	51	175
Talbot		25 %	1	4
Washington		24 %	6	25
Frederick		22 %	9	41
Dorchester		20 %	1	5
Wicomico		20 %	1	5
Garrett		19 %	5	26
Calvert		16 %	4	25
Cecil		15 %	7	48
Montgomery		15 %	23	151
Charles		13 %	3	24
Caroline		0 %	0	11
Queen A.		0 %	0	9
St. Marys		0 %	0	28
Kent		NA	0	0

% exiting to permanency within 12 mos (12-23 mos)

among children in care at the start of the 12-mo period, who have been in care for 12-23 mos (the denominator)

(Apr '20 - Mar '21)

Target :	44 %	Perf.	Numerator	Denominator
Kent		100 %	1	1
Worcester		100 %	2	2
Allegany		77 %	10	13
Carroll		74 %	14	19
St. Marys		56 %	9	16
Calvert		52 %	12	23
Garrett		52 %	14	27
Caroline		50 %	2	4
Frederick		33 %	7	21
Washington		31 %	9	29
Harford		26 %	20	78
Anne A.		25 %	7	28
Charles		25 %	2	8
Wicomico		25 %	1	4
B. County		23 %	31	136
● MD ●		23 %	258	1,137
B. City		19 %	79	424
Howard		18 %	4	22
Montgomery		18 %	25	139
Cecil		15 %	4	27
Prince G.		4 %	5	113
Somerset		0 %	0	2
Talbot		0 %	0	1
Dorchester		NA	0	0
Queen A.		NA	0	0

% exiting to permanency within 12 mos (24 mos+)

among children in care at the start of the 12-mo period, who have been in care for 24+ mos (the denominator)

(Apr '20 - Mar '21)

Target :	30 %	Perf.	Numerator	Denominator
Garrett		47 %	7	15
Allegany		38 %	6	16
Frederick		37 %	7	19
Charles		36 %	9	25
Worcester		33 %	3	9
Cecil		31 %	17	55
Washington		28 %	18	64
Carroll		27 %	6	22
Dorchester		22 %	2	9
St. Marys		21 %	4	19
Anne A.		17 %	8	47
Kent		17 %	1	6
Montgomery		17 %	27	155
B. County		16 %	40	258
Wicomico		15 %	2	13
● MD ●		14 %	271	1,938
Talbot		13 %	1	8
B. City		11 %	90	825
Howard		11 %	3	27
Calvert		10 %	2	21
Caroline		10 %	1	10
Prince G.		6 %	14	242
Harford		5 %	3	66
Queen A.		0 %	0	4
Somerset		0 %	0	3

■ Performance is not meeting the target

# Permanency by jurisdiction | most recent 12-month period available

## % re-entering within 12 mos from reunification

among children who exited to reunification during the 12-mo period (the denominator)

(Apr '19 - Mar '20)

Target :	12 %	Perf.	Numerator	Denominator
Calvert	●	0 %	0	8
Caroline	●	0 %	0	2
Garrett	●	0 %	0	12
Kent	●	0 %	0	1
Somerset	●	0 %	0	4
St. Marys	●	0 %	0	13
Talbot	●	0 %	0	1
Washington	●	0 %	0	14
Anne A.	●	3 %	1	32
Prince G.	●	4 %	3	78
Montgomery	●	5 %	4	81
Frederick	●	9 %	1	11
Cecil	●	11 %	2	19
B. County	●	12 %	13	111
● MD ●	●	12 %	118	960
Worcester	●	14 %	1	7
Harford	●	15 %	6	40
B. City	●	16 %	74	471
Charles	●	17 %	1	6
Allegany	●	18 %	2	11
Howard	●	20 %	3	15
Carroll	●	21 %	3	14
Dorchester	●	25 %	1	4
Wicomico	●	60 %	3	5

## % re-entering within 12 mos from guardianship

among children who exited to guardianship during the 12-mo period (the denominator)

(Apr '19 - Mar '20)

Target :	5 %	Perf.	Numerator	Denominator
Caroline	●	NA	0	0
Howard	●	NA	0	0
Talbot	●	NA	0	0
Wicomico	●	NA	0	0
Allegany	●	0 %	0	25
Anne A.	●	0 %	0	8
B. County	●	0 %	0	39
Calvert	●	0 %	0	3
Carroll	●	0 %	0	4
Cecil	●	0 %	0	17
Charles	●	0 %	0	15
Dorchester	●	0 %	0	2
Frederick	●	0 %	0	3
Harford	●	0 %	0	30
Kent	●	0 %	0	1
Montgomery	●	0 %	0	31
Prince G.	●	0 %	0	29
Queen A.	●	0 %	0	2
Somerset	●	0 %	0	4
St. Marys	●	0 %	0	2
Washington	●	0 %	0	9
● MD ●	●	2 %	8	420
B. City	●	3 %	6	179
Garrett	●	8 %	1	12
Worcester	●	20 %	1	5

## % re-entering within 12 mos from adoption

among children who exited to adoption during the 12-mo period (the denominator)

(Apr '19 - Mar '20)

Target :	.25 %	Perf.	Numerator	Denominator
Somerset	●	NA	0	0
Talbot	●	NA	0	0
Allegany	●	.00 %	0	11
Anne A.	●	.00 %	0	6
B. City	●	.00 %	0	17
B. County	●	.00 %	0	25
Calvert	●	.00 %	0	3
Caroline	●	.00 %	0	3
Carroll	●	.00 %	0	2
Cecil	●	.00 %	0	26
Charles	●	.00 %	0	6
Dorchester	●	.00 %	0	3
Frederick	●	.00 %	0	16
Garrett	●	.00 %	0	5
Harford	●	.00 %	0	4
Howard	●	.00 %	0	4
● MD ●	●	.00 %	0	180
Montgomery	●	.00 %	0	20
Prince G.	●	.00 %	0	9
Queen A.	●	.00 %	0	3
St. Marys	●	.00 %	0	2
Washington	●	.00 %	0	10
Wicomico	●	.00 %	0	5

■ Performance is not meeting the target

## Well-Being by jurisdiction | most recent 12-month period available

# of moves per 1,000 days in care  
(placement stability)

% with an initial health assessment  
within 5 weekdays of entering care

% with a comprehensive health  
assessment within 60 days of  
entering care

among all days children who entered were in care during  
the 12-mo period (the denominator)

among children who entered during the 12-mo period  
(the denominator)

among children who entered during the 12-mo period  
(the denominator)

(Apr '20 - Mar '21)

(Apr '19 - Mar '20)

(Jan '19 - Dec '19)

Target :	4.12	Perf.	Numerator	Denominator	Target :	90 %	Perf.	Numerator	Denominator	Target :	90 %	Perf.	Numerator	Denominator
Queen A.		.00	0	377										
Caroline		2.65	5	1,885										
Dorchester		3.42	6	1,753										
Somerset		3.70	4	1,082										
Washington		4.51	22	4,873										
Talbot		4.85	6	1,238										
Frederick		4.91	21	4,277										
B. County		4.92	189	38,413										
Garrett		5.12	14	2,734										
Anne A.		5.14	39	7,586										
Wicomico		5.16	8	1,550										
Prince G.		5.20	81	15,589										
Allegany		5.37	32	5,963										
Carroll		5.71	20	3,502										
B. City		5.98	488	81,599										
● MD ●		6.14	1,346	219,243										
Howard		6.17	29	4,702										
Calvert		7.11	10	1,407										
Harford		7.27	80	11,000										
St. Marys		7.97	39	4,891										
Kent		8.33	1	120										
Montgomery		9.40	148	15,742										
Worcester		10.19	29	2,847										
Charles		10.88	16	1,470										
Cecil		12.71	59	4,643										

No data available due to CJAMS migration issues.

Performance is not meeting the target

## Well-Being by jurisdiction | most recent 12-month period available

% with an annual health assessment within 1 yr

among children in care for at least 1 year (the denominator)

(Apr '19 - Mar '20)

Target : 90 % Perf. Numerator Denominator

% with a dental assessment within 1 yr

among children in care for at least 1 year (the denominator)

(Apr '19 - Mar '20)

Target : 90 % Perf. Numerator Denominator

% enrolled in school within 5 days of entering care

among school-aged children who entered during the 12-mo period during an active school session (the denominator)

(Apr '19 - Mar '20)

Target : 85 % Perf. Numerator Denominator

No data available due to CJAMS migration issues.

# Jurisdictions meeting & not meeting targets

Based on most recent 12-month period

■ Met target ■ Did not meet target | White space = no children in the denominator

	Target	MD	Allegany	Anne A.	B. City	B. County	Calvert	Caroline	Carroll	Cecil	Charles	Dorchester	Frederick	Garrett	Harford	Howard	Kent	Montgomery	Prince G.	Queen A.	Somerset	St. Marys	Talbot	Washington	Wicomico	Worcester	
Permanency	1.1 # entering per 1,000 children (entry rate)	1.5 ▼	1.1	4.1	0.3	4.6	1.2	0.3	1.4	0.5	1.6	0.3	2.1	0.6	3.8	1.4	0.4	0.7	0.4	0.5	0.3	1.8	0.9	1.5	0.7	0.4	1.9
	1.2 % exiting to permanency within 12 mos (entries)	41 % ▲	30.0	33.0	29.0	37.0	30.0	16.0	0.0	42.0	15.0	13.0	20.0	22.0	19.0	36.0	42.0	15.0	29.0	0.0	67.0	0.0	25.0	24.0	20.0	50.0	
	1.3 % exiting to permanency within 12 mos (12-23 mos)	44 % ▲	23.0	77.0	25.0	19.0	23.0	52.0	50.0	74.0	15.0	25.0		33.0	52.0	26.0	18.0	100.0	18.0	4.0		0.0	56.0	0.0	31.0	25.0	100.0
	1.4 % exiting to permanency within 12 mos (24 mos+)	30 % ▲	14.0	38.0	17.0	11.0	16.0	10.0	10.0	27.0	31.0	36.0	22.0	37.0	47.0	5.0	11.0	17.0	17.0	6.0	0.0	0.0	21.0	13.0	28.0	15.0	33.0
	1.5 % re-entering within 12 mos from reunification	12 % ▼	12.0	18.0	3.0	16.0	12.0	0.0	0.0	21.0	11.0	17.0	25.0	9.0	0.0	15.0	20.0	0.0	5.0	4.0		0.0	0.0	0.0	0.0	60.0	14.0
	1.6 % re-entering within 12 mos from guardianship	5 % ▼	2.0	0.0	0.0	3.0	0.0	0.0		0.0	0.0	0.0	0.0	0.0	8.0	0.0		0.0	0.0	0.0	0.0	0.0	0.0		0.0		20.0
	1.7 % re-entering within 12 mos from adoption	.25 % ▼	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		0.0	0.0	0.0		0.0		0.0		
Safety	2.1 % without another maltx after 14 days and within 12 ..	91 % ▲	96.0	95.0	98.0	96.0	93.0	100.0	98.0	93.0	92.0	98.0	88.0	95.0	97.0	95.0	98.0	100.0	97.0	98.0	100.0	85.0	100.0	97.0	97.0	97.0	99.0
	2.2 % without maltx within 12 mos from alternative resp..	95 % ▲	97.0	97.0	98.0	98.0	96.0	99.0	97.0	98.0	94.0	98.0	95.0	97.0	96.0	96.0	99.0	98.0	98.0	98.0	98.0	100.0	95.0	97.0	98.0	96.0	97.0
	2.3 % without maltx within 12 mos from family preserva..	93 % ▲																									
	2.4 % without maltx (and were not served in family pres) ..	97 % ▲																									
	2.5 # of victimizations per 100,000 days in care (maltx in ..	8.5 ▼	10.1	0.0	2.9	10.7	9.5	0.0	27.3	0.0	11.1	0.0	0.0	12.0	25.3	6.0	10.7	0.0	12.8	11.0	0.0	0.0	17.1	20.9	6.9	19.0	0.0
Well-being	3.1 # of moves per 1,000 days in care (placement stabilit..	4.12 ▼	6.1	5.4	5.1	6.0	4.9	7.1	2.7	5.7	12.7	10.9	3.4	4.9	5.1	7.3	6.2	8.3	9.4	5.2	0.0	3.7	8.0	4.9	4.5	5.2	10.2
	3.2 % with an initial health assessment within 5 weekda..	90 % ▲																									
	3.3 % with a comprehensive health assessment within 6..	90 % ▲																									
	3.4 % with an annual health assessment within 1 yr	90 % ▲																									
	3.5 % with a dental assessment within 1 yr	90 % ▲																									
	3.6 % enrolled in school within 5 days of entering care	85 % ▲																									

▲ A higher value is more desirable. We want performance to be above the target.

▼ A lower value is more desirable. We want performance to be below the target.

